

**MINISTRY ESSENTIALS, INC.**  
**FINANCIAL STATEMENTS**  
**AS OF DECEMBER 31, 2025 AND 2024**  
**TOGETHER WITH AUDITOR'S REPORT**

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Ministry Essentials, Inc.:

### ***Opinion***

We have audited the accompanying financial statements of Ministry Essentials, Inc. (a non-profit organization), which comprise the statement of financial position as of December 31, 2025 and 2024, and the related statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Ministry Essentials, Inc. as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Ministry Essentials, Inc., and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about Ministry Essentials, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

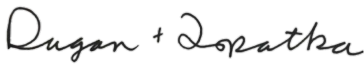
***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Ministry Essentials, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, which raise substantial doubt about Ministry Essentials, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

  
DUGAN & LOPATKA

Warrenville, Illinois  
May 1, 2026

MINISTRY ESSENTIALS INC.  
STATEMENTS OF FINANCIAL POSITION  
DECEMBER 31, 2025 AND 2024

|                                                 | <u>2025</u>              | <u>2024</u>              |
|-------------------------------------------------|--------------------------|--------------------------|
| <u>A S S E T S</u>                              |                          |                          |
| Current Assets:                                 |                          |                          |
| Cash and cash equivalents                       | \$ 745,039               | \$ 702,578               |
| Contributions receivable                        | -                        | 25,000                   |
| Prepaid expenses and other assets               | <u>15,486</u>            | <u>31,954</u>            |
| Total Current Assets                            | <u>760,525</u>           | <u>759,532</u>           |
| Fixed Assets:                                   |                          |                          |
| Property and Equipment                          | -                        | 300,002                  |
| Less: Accumulated depreciation                  | <u>-</u>                 | <u>167,323</u>           |
| Net Fixed Assets                                | <u>-</u>                 | <u>132,679</u>           |
| Total assets                                    | <u><u>\$ 760,525</u></u> | <u><u>\$ 892,211</u></u> |
| <u>LIABILITIES AND NET ASSETS</u>               |                          |                          |
| LIABILITIES:                                    |                          |                          |
| Accounts payable and accrued expenses           | \$ 11,988                | \$ 9,714                 |
| Payroll liabilities                             | <u>2,966</u>             | <u>978</u>               |
| Total liabilities                               | <u>14,954</u>            | <u>10,692</u>            |
| NET ASSETS:                                     |                          |                          |
| Without donor restrictions                      |                          |                          |
| Undesignated - available for general activities | 338,021                  | 205,787                  |
| Net investment in buildings                     | -                        | 132,679                  |
| With donor restrictions                         | <u>407,550</u>           | <u>543,053</u>           |
| Total net assets                                | <u>745,571</u>           | <u>881,519</u>           |
| Total liabilities and net assets                | <u><u>\$ 760,525</u></u> | <u><u>\$ 892,211</u></u> |

MINISTRY ESSENTIALS INC.  
STATEMENTS OF ACTIVITIES  
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

|                                              | 2025                          |                            |              | 2024                          |                            |              |
|----------------------------------------------|-------------------------------|----------------------------|--------------|-------------------------------|----------------------------|--------------|
|                                              | Without Donor<br>Restrictions | With Donor<br>Restrictions | Total        | Without Donor<br>Restrictions | With Donor<br>Restrictions | Total        |
| REVENUE AND OTHER SUPPORT:                   |                               |                            |              |                               |                            |              |
| Contributions                                | \$ 178,651                    | \$ 1,787,858               | \$ 1,966,509 | \$ 60,209                     | \$ 1,770,567               | \$ 1,830,776 |
| Interest                                     | 7,693                         | -                          | 7,693        | 4,937                         | -                          | 4,937        |
| Other income                                 | 12,482                        | -                          | 12,482       | -                             | -                          | -            |
| (Loss) on disposal of property and equipment | (123,902)                     | -                          | (123,902)    | -                             | -                          | -            |
| Net assets released from restrictions        | 1,923,361                     | (1,923,361)                | -            | 1,815,056                     | (1,815,056)                | -            |
| Total revenue and other support              | 1,998,285                     | (135,503)                  | 1,862,782    | 1,880,202                     | (44,489)                   | 1,835,713    |
| EXPENSES:                                    |                               |                            |              |                               |                            |              |
| Program services                             | 1,659,920                     | -                          | 1,659,920    | 1,491,573                     | -                          | 1,491,573    |
| Management and general                       | 218,805                       | -                          | 218,805      | 245,597                       | -                          | 245,597      |
| Fundraising                                  | 120,005                       | -                          | 120,005      | 117,438                       | -                          | 117,438      |
| Total expenses                               | 1,998,730                     | -                          | 1,998,730    | 1,854,608                     | -                          | 1,854,608    |
| CHANGE IN NET ASSETS                         | (445)                         | (135,503)                  | (135,948)    | 25,594                        | (44,489)                   | (18,895)     |
| NET ASSETS, Beginning of year                | 338,466                       | 543,053                    | 881,519      | 312,872                       | 587,542                    | 900,414      |
| NET ASSETS, End of year                      | \$ 338,021                    | \$ 407,550                 | \$ 745,571   | \$ 338,466                    | \$ 543,053                 | \$ 881,519   |

The accompanying notes are an integral part of this statement.

MINISTRY ESSENTIALS INC.  
STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

|                                                                                              | <u>2025</u>              | <u>2024</u>               |
|----------------------------------------------------------------------------------------------|--------------------------|---------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:                                                        |                          |                           |
| Contributions received                                                                       | \$ 2,003,991             | \$ 1,805,776              |
| Interest and dividends received                                                              | 7,693                    | 4,937                     |
| Cash paid for operations and programs                                                        | <u>(1,969,223)</u>       | <u>(1,860,018)</u>        |
| Net cash (used in) operating activities                                                      | <u>42,461</u>            | <u>(49,305)</u>           |
| CASH FLOWS FROM INVESTING ACTIVITIES:                                                        |                          |                           |
| Purchase of property and equipment                                                           | <u>-</u>                 | <u>(10,563)</u>           |
| Net cash provided by (used in) investing activities                                          | <u>-</u>                 | <u>(10,563)</u>           |
| NET CHANGE IN CASH AND CASH EQUIVALENTS                                                      | 42,461                   | (59,868)                  |
| CASH AND CASH EQUIVALENTS, Beginning of year                                                 | <u>702,578</u>           | <u>762,446</u>            |
| CASH AND CASH EQUIVALENTS, End of year                                                       | <u><u>\$ 745,039</u></u> | <u><u>\$ 702,578</u></u>  |
| RECONCILIATION OF CHANGE IN NET ASSETS TO<br>CASH FLOWS FROM OPERATING ACTIVITIES:           |                          |                           |
| Change in net assets                                                                         | \$ (135,948)             | \$ (18,895)               |
| Adjustments to reconcile change in net assets to net<br>cash (used in) operating activities: |                          |                           |
| Depreciation expenses                                                                        | 8,777                    | 19,634                    |
| Loss on disposal of property and equipment                                                   | 123,902                  |                           |
| (Increase) decrease in contribution receivable                                               | 25,000                   | (25,000)                  |
| (Increase) decrease in prepaid expenses and other assets                                     | 16,468                   | (27,898)                  |
| Increase in account payable and accrued expenses                                             | 2,274                    | 3,566                     |
| Increase (decrease) in payroll liabilities                                                   | <u>1,988</u>             | <u>(712)</u>              |
| Net cash (used in) operating activities                                                      | <u><u>\$ 42,461</u></u>  | <u><u>\$ (49,305)</u></u> |

MINISTRY ESSENTIALS INC.  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2025

|                                     | Program<br>Service<br>Activities | Management<br>and General<br>Activities | Fundraising<br>Activities | Total<br>Expenses   |
|-------------------------------------|----------------------------------|-----------------------------------------|---------------------------|---------------------|
| Salaries, benefits, and payroll tax | \$ 1,050,257                     | \$ 80,968                               | \$ 59,538                 | \$ 1,190,763        |
| Occupancy                           | 95,248                           | -                                       | -                         | 95,248              |
| Travel                              | 215,105                          | 6,565                                   | 26,862                    | 248,532             |
| Conferences, meetings and training  | 29,184                           | 1,559                                   | 1,563                     | 32,306              |
| Grants                              | 162,741                          | -                                       | -                         | 162,741             |
| Repairs, maintenance and rentals    | 5,874                            | -                                       | -                         | 5,874               |
| Program supplies and expenses       | 28,272                           | 7                                       | 68                        | 28,347              |
| Outside services                    | -                                | 55,358                                  | -                         | 55,358              |
| Hospitality                         | 33,113                           | 479                                     | 5,549                     | 39,141              |
| Bank charges                        | 4                                | 1,441                                   | 23,047                    | 24,492              |
| Insurance                           | -                                | 15,603                                  | -                         | 15,603              |
| Depreciation                        | -                                | 8,777                                   | -                         | 8,777               |
| Legal and professional fees         | 1,732                            | 14,321                                  | -                         | 16,053              |
| Program assessments and intensives  | 5,054                            | -                                       | -                         | 5,054               |
| Communication                       | 7,318                            | 19                                      | -                         | 7,337               |
| Licenses, fees and registrations    | 4,609                            | 4,273                                   | -                         | 8,882               |
| Dues and subscriptions              | 7,673                            | 7,644                                   | 2,607                     | 17,924              |
| Information technology              | 3,855                            | 2,401                                   | 75                        | 6,331               |
| Postage and shipping                | 2,624                            | 5,696                                   | 66                        | 8,386               |
| Printing & publications             | 5,467                            | 2,840                                   | 600                       | 8,907               |
| Miscellaneous expenses              | 1,790                            | 10,854                                  | 30                        | 12,674              |
| Total functional expenses           | <u>\$ 1,659,920</u>              | <u>\$ 218,805</u>                       | <u>\$ 120,005</u>         | <u>\$ 1,998,730</u> |

The accompanying notes are an integral part of this statement.

MINISTRY ESSENTIALS INC.  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2024

|                                     | Program<br>Service<br>Activities | Management<br>and General<br>Activities | Fundraising<br>Activities | Total<br>Expenses   |
|-------------------------------------|----------------------------------|-----------------------------------------|---------------------------|---------------------|
| Salaries, benefits, and payroll tax | \$ 926,282                       | \$ 106,951                              | \$ 53,817                 | \$ 1,087,050        |
| Occupancy                           | 138,780                          | -                                       | -                         | 138,780             |
| Travel                              | 146,768                          | 3,552                                   | 29,512                    | 179,832             |
| Conferences, meetings and training  | 26,486                           | 6,383                                   | 69                        | 32,938              |
| Grants                              | 111,000                          | -                                       | -                         | 111,000             |
| Repairs, maintenance and rentals    | 13,205                           | -                                       | 225                       | 13,430              |
| Program supplies and expenses       | 57,576                           | 629                                     | 440                       | 58,645              |
| Outside services                    | -                                | 39,462                                  | -                         | 39,462              |
| Hospitality                         | 34,773                           | 6,048                                   | 9,616                     | 50,437              |
| Bank charges                        | 261                              | 992                                     | 20,937                    | 22,190              |
| Insurance                           | -                                | 15,873                                  | -                         | 15,873              |
| Depreciation                        | -                                | 19,634                                  | -                         | 19,634              |
| Legal and professional fees         | 26                               | 21,288                                  | -                         | 21,314              |
| Program assessments and intensives  | 9,302                            | -                                       | -                         | 9,302               |
| Communication                       | 8,904                            | -                                       | 171                       | 9,075               |
| Licenses, fees and registrations    | 3,235                            | 4,343                                   | -                         | 7,578               |
| Dues and subscriptions              | 3,805                            | 4,894                                   | 1,504                     | 10,203              |
| Information technology              | 3,001                            | 1,983                                   | 648                       | 5,632               |
| Postage and shipping                | 922                              | 3,112                                   | 49                        | 4,083               |
| Printing & publications             | 1,765                            | 1,802                                   | 390                       | 3,957               |
| Miscellaneous expenses              | 5,482                            | 8,651                                   | 60                        | 14,193              |
| Total functional expenses           | <u>\$ 1,491,573</u>              | <u>\$ 245,597</u>                       | <u>\$ 117,438</u>         | <u>\$ 1,854,608</u> |

The accompanying notes are an integral part of this statement.

MINISTRY ESSENTIALS, INC.  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2025 AND 2024

(1) NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Ministry Essentials, Inc. (MEI) is a non-profit mission agency that establishes and cultivates spiritual community among Christian leaders and their families serving internationally. Within this context of community MEI provides soul care, spiritual nourishment, and developmental resources to address both urgent and long-term needs of Christian leaders and their families. MEI is supported primarily through donor contributions and grants.

The financial statements were available to be issued on May 1, 2026 with subsequent events being evaluated through this date.

Basis of Accounting -

The financial statements are maintained on the accrual basis of accounting which recognizes revenue as it is earned and expenses as they are incurred.

Basis of Presentation -

MEI is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

*Without donor restrictions* - Net assets that are not subject to donor-imposed stipulations and may be expensed for any purpose in performing the primary objectives of MEI. These net assets may be used at the discretion of management and the board of directors.

*With donor restrictions* - Net assets subject to donor-imposed stipulations. Some donor restrictions are temporary in nature; those restrictions will be met either by actions of MEI and/or the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Cash and Cash Equivalents -

For purposes of the statements of cash flows, MEI considers all highly liquid debt instruments with a maturity of three months or less to be cash equivalents.

Concentrations of Credit Risk -

MEI maintains several bank accounts. Accounts at banking institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. Accounts at a credit union are insured by the National Credit Union Association (NCUA) up to \$250,000. The amount in excess of these insured amounts at December 31, 2025 and 2024 was approximately \$205,000 and \$312,000, respectively. MEI maintains its cash with high-quality financial institutions, which MEI believes limits these risks.

(1) NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:  
(Continued)

Revenue Recognition for Contributions -

MEI recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give; that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met. MEI reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the assets, or if they are designated as support for future periods. When a donor restriction expires; that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Contribution Receivable -

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at fair value, which is measured as the present value of their future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the contributions are received. Amortization of the discounts is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met. All contributions receivables are considered fully collectible based on past experience and management's judgment; therefore, no allowance for doubtful pledge receivables is needed.

Property and Equipment -

The cost of property and equipment is depreciated using the straight-line method over the estimated useful lives of the assets. When equipment is sold or otherwise disposed of, the cost and related accumulated depreciation are removed from the respective accounts and the resulting gain or loss is reflected in earnings. Expenditures for maintenance, repairs, and improvements which do not materially extend the useful lives of the assets, are charged to earnings. The major asset category and estimated useful lives are as follows:

| <u>Assets</u>             | <u>Life</u> |
|---------------------------|-------------|
| Furniture and fixtures    | 5 years     |
| Building and improvements | 27.5 years  |
| Equipment                 | 3 years     |

Income Taxes -

MEI has been determined by the Internal Revenue Service to be exempt from income tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income tax has been established.

MEI files income tax returns in the U.S. federal jurisdiction and in various states. With few exceptions, MEI is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for years before 2022. MEI does not expect a material net change in unrecognized tax benefits in the next twelve months.

(1) NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:  
(Continued)

Use of Estimates -

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Allocation of Expenses -

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and benefits, professional services, conferences, meetings and training, travel and other, which are allocated on the basis of estimates of time and effort.

(2) PROPERTY AND EQUIPMENT:

As of December 31, property and equipment consisted of the following:

|                                | <u>2025</u> | <u>2024</u>       |
|--------------------------------|-------------|-------------------|
| Building and improvements      | \$ -        | \$ 278,920        |
| Furniture and fixtures         | -           | 18,408            |
| Equipment                      | -           | 2,674             |
| Less: Accumulated depreciation | <u>-</u>    | <u>(167,323)</u>  |
| Net property and equipment     | <u>\$ -</u> | <u>\$ 132,679</u> |

Depreciation expense amounted to \$8,777 and \$19,634 for the years ended December 31, 2025 and 2024.

(3) NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions are restricted for the following purposes for the years ended December 31:

|                                  | <u>2025</u>       | <u>2024</u>       |
|----------------------------------|-------------------|-------------------|
| Staff ministry and project funds | \$ 407,550        | \$ 502,488        |
| Facility Funds                   | <u>-</u>          | <u>40,565</u>     |
| Total                            | <u>\$ 407,550</u> | <u>\$ 543,053</u> |

(3) NET ASSETS WITH DONOR RESTRICTIONS: (Continued)

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes specified by donors as follows for the years ended December 31:

|                             | <u>2025</u>         | <u>2024</u>         |
|-----------------------------|---------------------|---------------------|
| Staff ministry and projects | \$ 1,821,572        | \$ 1,651,523        |
| Facility operations         | <u>101,789</u>      | <u>163,533</u>      |
| Total                       | <u>\$ 1,923,361</u> | <u>\$ 1,815,056</u> |

(4) LIQUIDITY AND AVAILABILITY:

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year, comprise the following:

|                                                                                                                                                       | <u>2025</u>       | <u>2024</u>       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
| Cash & cash equivalents                                                                                                                               | \$ 745,039        | \$ 702,578        |
| Less:                                                                                                                                                 |                   |                   |
| Net assets with donor restrictions                                                                                                                    | <u>407,550</u>    | <u>543,053</u>    |
| Financial assets available to meet cash needs for general expenditures that is without donor or other restrictions limiting their use within one year | <u>\$ 337,489</u> | <u>\$ 159,525</u> |

MEI manages its liquidity and reserves following three guiding principles:

- operating within a prudent range of financial soundness and stability.
- maintaining adequate liquid assets to fund near-term operating needs.
- maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged.